

# IAASB's Strategy for 2020–2023 and Work Plan for 2020–2021

**Presented by:**  
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**IAASB CAG Meeting September 2019**

# Objective



- Obtain the Representatives' views on the proposed draft of the
  - IAASB's Strategy for 2020–2023
  - Work Plan for 2020–2021

# Overview

**High-level Summary of  
Respondents' Comments**

**Draft Strategy  
for 2020–2023**

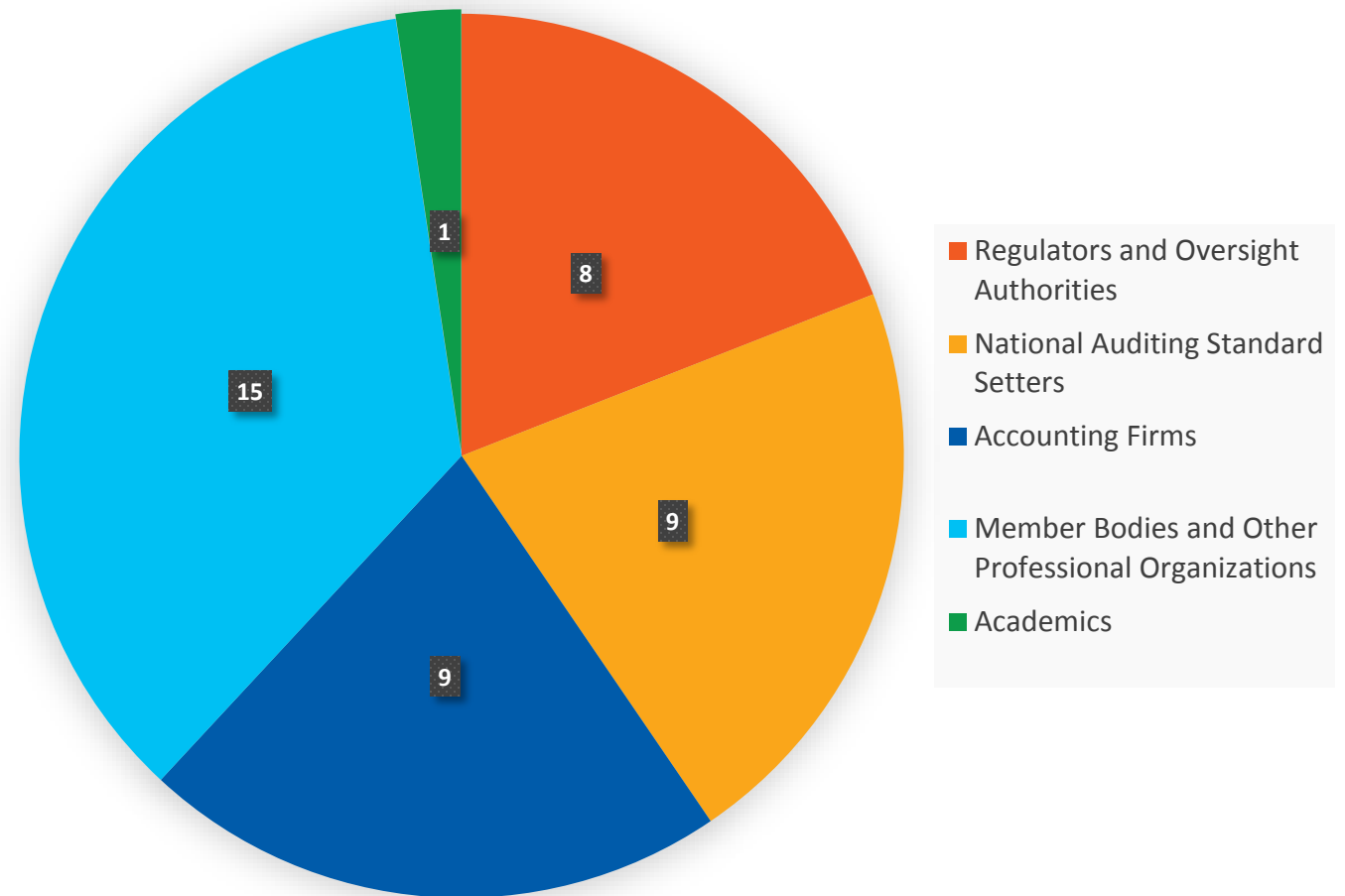
**Draft Work Plan  
for 2021–2022**

**Draft Framework for  
Activities and Way Forward**

# High-level Summary of Respondents' Comments

## Consultation Paper – Responses

- Consultation was open for 120 days
- 45 respondents, including
  - 4 Monitoring Group member (BCBS, IAIS, IFIAR, IOSCO)
  - 15 global organizations
- 79 responses to last year's Strategy Survey (37 excluding responses from individuals)





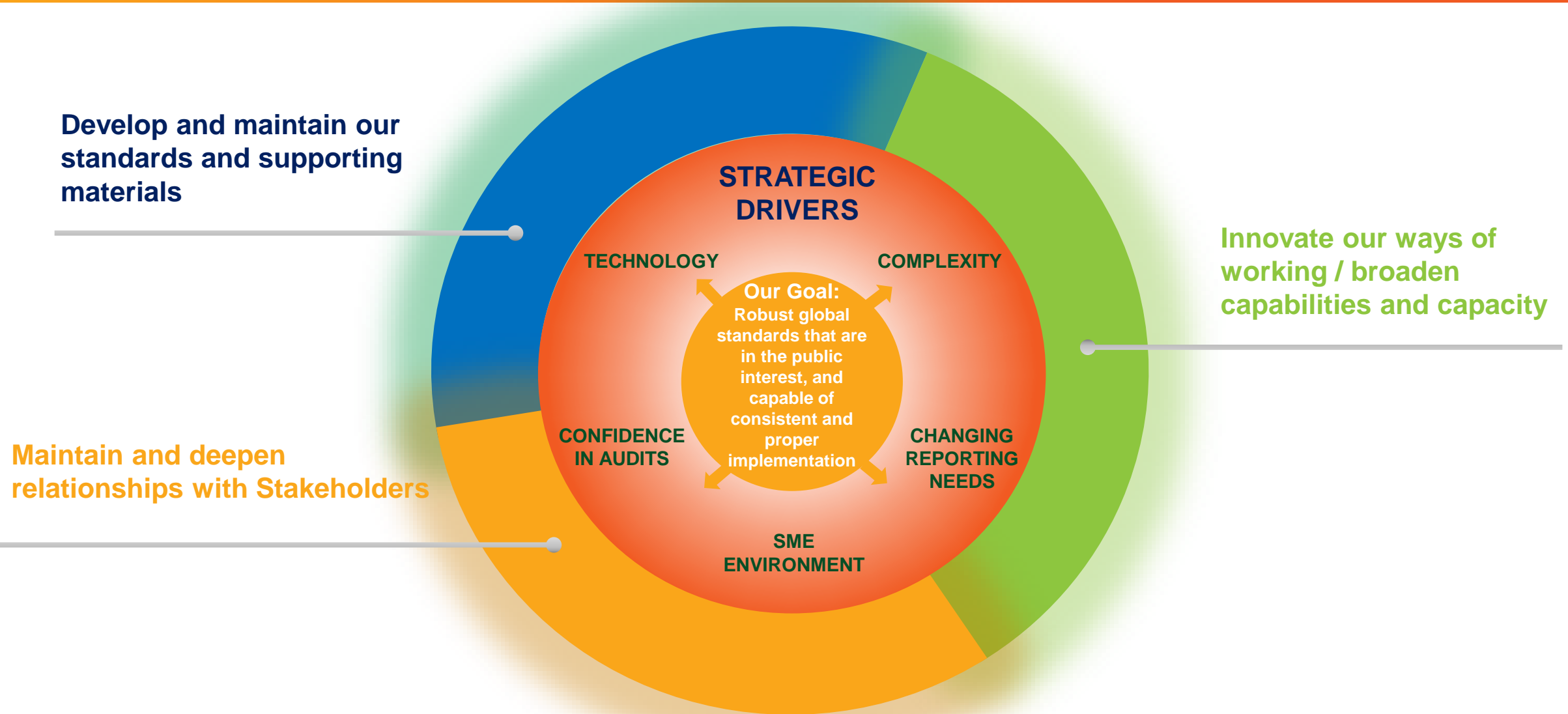
## High-Level Summary of Respondent's Comments

- Overall support for Strategy and Work Plan and proposals, specifically
  - Progressing and completing major audit quality initiatives (QM, ISA 600)
    - Including implementation support
  - Prioritizing future actions related to audit evidence and evolving technologies
  - Developing Framework for Activities
  - Enhancing coordination with IESBA
  - Expanding collaboration with NSS
- However, conflicting views in some areas
  - Support work on LCE vs. focus on PIEs
  - Speed up vs. slow down standard setting, reflecting need to absorb major standards
  - Period with limited or no new projects vs. start new major projects

## High-Level Summary of Respondent's Comments

- Overarching Suggestions
  - Enhance linkages between sections
    - Linkages between Work Plan and Strategy
      - Describe how strategic drivers correspond to work planned
      - Linked Framework for Activities to detailed work plan (description of projects and work streams)
    - Linkages between goal, keys to success and stakeholder value proposition
      - Added diagram – see next slide
  - Explain who IAASB's stakeholders are; clarify needs of stakeholders need to be balanced
    - Added appendix to Strategy with overview of key stakeholders, without singling too many out
      - Appendix also explains needs of stakeholders need to be balanced
    - Added appendix to Work Plan setting out the IAASB's regular outreach activities

# IAASB's Goal, Keys to Success and Stakeholder Value Proposition





# Draft Strategy for 2020–2023

## Strategy – Main Changes

- Our Goal, Keys to Success and Stakeholder Value Proposition
  - Added explicit reference to ‘Public Interest’ in the goal
  - Given support, no other significant changes made
- Our Opportunities and Challenges – Environmental Drivers
  - Rearticulated the ‘Environmental Drivers’ as the ‘Strategic Drivers’
  - Given support, no significant changes made
- Strategy and Focus (and Strategic Actions)
  - Reconstituted the themes as strategic objectives
  - Reorganized Strategic Actions
    - Addresses concerns that strategic actions (themes) overlap
    - Combined theme A, B and C from Consultation Paper into one strategic objective (*develop and maintain the IAASB’s Standards and supporting materials...*)
    - Underlying aspects of the themes remain the same

## Strategy – Main Changes

- Strategy and Focus (and Strategic Actions) (Continued)
  - Placed more emphasis on evolving technologies
    - Technology Working Group has developed a workstream plan - focused on guidance re the effect of technology when applying certain aspects of the ISAs
    - Start work on digitizing the IAASB's Handbook (with the aim of making it more interactive)
- Deepen Our Connectivity and Collaboration Opportunities
  - Collaboration with NSS: added a work stream in IAASB's detailed work plan that focusses on enhancing and formalizing the collaboration
  - Coordination with IESBA: added a work stream in IAASB's detailed work plan given the intensified coordination efforts

## Matter for IAASB CAG Consideration

### Question 1:

The Representatives are asked for their views on the revised proposed Strategy as presented in **Agenda Item M.3.**

# Draft Work Plan for 2021–2022

## Work Plan – Main Changes

- Included commentary on resources, and will continue to refine this language
- Updated the detailed Work Plan
  - Set realistic timelines
  - Added work stream activities for all activities undertaken by the Board (e.g. outreach, strengthen collaboration with IFAC/NSS)
- Explained different categories of information gathering
  - Cat. A: Possible areas for IAASB action (may move to B)
  - Cat. B: Explore new known topics (may move to C)
  - Cat. C: Focused IG&R to determine recommendations (may move to project)
- Included a list of possible projects for further IAASB consideration (appendix 2)
  - Based on suggestions received and from all consultations
- Explained the IAASB's outreach program with key stakeholders (appendix 3)



## Matter for IAASB CAG Consideration

### Question 2:

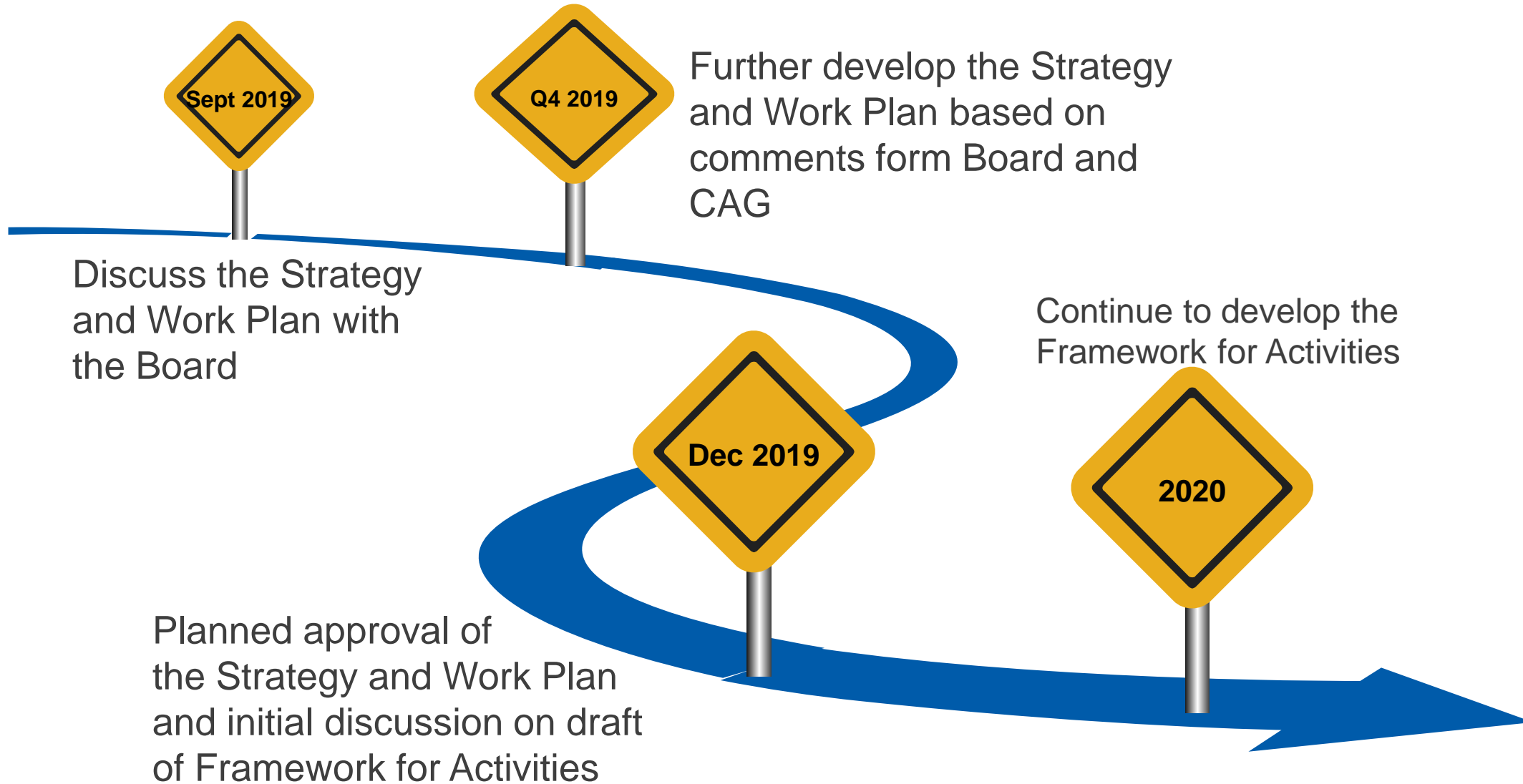
The Representatives are asked for their views on the revised proposed Work Plan as presented in **Agenda Item M.4.**

# Draft Framework for Activities and Way Forward

## Framework for Activities

- The Framework describes how the IAASB undertakes its activities
- Key components are:
  - Information gathering and research activities
    - Understand the root causes and take appropriate actions
  - Revising and developing standards
  - Effectively implementing new and revised standards
  - Developing non-authoritative guidance
  - [Narrow scope maintenance of standards]
- Further development needed
  - Explore the processes and procedures for each component, including criteria
    - E.g. What is the IAASB's role in implementation support?
  - Added a work stream in IAASB's detailed work plan for development of Framework; also an explicit strategic objective

# The Way Forward



## Matter for IAASB CAG Consideration

### Question 3:

The Representatives are asked for their views on whether there are any other matters the Steering Committee should consider as it finalizes the Strategy and Work Plan for approval by the IAASB in December 2019.



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